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Wisconsin Intermodal Shippers Association Concept Outline Only*

1. Can a "shipper association" model:

- Produce cost savings over conventional drayage for its members?
- Provide service advantages through collaborative consolidations?
- · Facilitate/manage change, development of local intermodal connections?

2. Savings through WIISA master "Fuel Recovery" program?

- Attract stable group of dray operators, insulated from fuel risk?
- Facilitate early adoption of alternative fuel, *e.g.*, CNG.

3. Operate in conjunction with CN "remote" intermodal development plan?

- Leverage opportunities to by-pass dray to/from Chicago connections?
- Capability of highway to connections to expedite?
- Capability of linking "remote" locations, optimize loadings?
- Increase potential use/efficiency of international weight loading permits?

4. Could Breakthrough host the WIISA?

- Load posting, optimization and dispatch? SC visibility?
- Optimize positioning equipment? Pooling locations?
- Minimize detention and dwell time?
- Direct or providing tech support to contract operator, *e.g.*, PTI or affiliate?

5. How to build from start-up to sustainable operation?

- Benchmark with other operating models, *e.g.* WI Paper Group.
- Business plan?
- Start-up funding? Benefit-cost analysis, public sector benefits?

* Per discussion with Transportation Subcommittee of "Lakeshore International Networking Knowledge exchange" ("LINKe"), March 4, 2013 at Rockline Industries, 4343 Taylor Road, Sheboygan.